Table 2. Proposal to main themes to address during Panel’s reading and interviews

<table>
<thead>
<tr>
<th>Theme</th>
<th>CMS Self-eval and docs</th>
<th>The user survey</th>
<th>Interviews</th>
</tr>
</thead>
</table>
| A. Quality of the processes and workflows, including cooperation with the client, i.e. the Ministry of Defence. | - Facts on management structures, processes, workflows, communication, incl. QC processes.  
  - CMS’s own assessments and visions                                    | - Quality and usefulness of activities  
  - Indepedency                                                           | 5.2 Steer.Comm.  
  5.3 Mr. Salquist  
  5.4 CMS staff                                                             |
| B. Usefulness, quality and independency of the Centre’s activities (publications, events, research, teaching & lecturing). And: Productivity. | CMS’s own assessments of usefulness, quality and independency.  
  Accounts of completed and planned activities (publications, events, research etc.).  
  - financing, budgets, HR                                               | - Quality and usefulness of activities  
  - Indepedency                                                           | 5.2 Steer.Comm.  
  5.5 User groups                                                         |
| C. Sufficient focus on the four themes, agreed in the Centre contract, for CMS’s basic research? | CMS’s own assessments  
  - do the activities concern and develop the four themes?  
  5.3 Mr. Salquist  
  5.5 User groups                                                         |
| D. Satisfactory facilitation of knowledge sharing and innovation, incl. facilitation of networks and research cooperation? | CMS’s own assessments regarding its facilitation of innovation and knowledge sharing. | CMS’s contribution to new, relevant knowledge and to networking | 5.2 Steer.Comm. |
| E. Satisfactory research based teaching and other dissemination of knowledge and findings? | Accounts of:  
  - dissemination in press  
  - Education activities  
  - financing, budgets, HR                                               | - Usefulness, quality etc. of CMS’s activities  
  - Dissemination on website.  
  - Users’ relationships to CMS                                          | 5.1 CMS Man.  
  5.4 CMS staff                                                             |
| F. CMS’s role and place in the Danish and international defence and security landscape. | - Info on the “landscape”  
  - CMS’s strengths and weaknesses  
  - CMS collab. with other orgs  
  - CMS’s own viewpoints and visions on its position                      | Users’ comparisons with other institutions | 5.1 CMS Man.  
  5.2 Steer.Comm.  
  5.3 Mr. Salquist  
  5.5 User groups                                                         |
| G. Financial and organisational framework for CMS.                  | - CMS’s purpose and contract with the Min.o.Defence  
  - CMS’s Steering Committee  
  - Accounts of: financing, budgets, HR                                   |                                                                                 | 5.1 CMS Man.  
  5.3 Mr. Salquist  
  5.4 CMS staff                                                             |