

Smart Defence and Specialisation: Assured Access to Capabilities

Agenda

Workshop organised in collaboration with the Public Diplomacy Division, NATO

Tuesday 27 November 2012

Crowne Plaza Brussels - Le Palace
Rue Gineste 3, Brussels

- 09:30 Registration & Coffee
- 09:45 Welcome and Introductory Remarks
Alexander Nicoll
Director of Editorial, IISS
- 09:50 – 10:45 **The Smart Defence Agenda**
- Chair: **Dr Bastian Giegerich**
Senior Researcher, Bundeswehr Institute of Social Sciences; Consulting Senior Fellow
for European Security, IISS
- Speakers: **Fabrice Pothier**
Head of Policy Planning, Private Office of the Secretary General, NATO
- Robert Bell**
Secretary of Defense Representative, Europe and Defense Advisor to the
U.S. Mission to NATO
- 10:45 – 12:30 **Specialisation by Design: Principles and Mechanisms**
- Chair: **Alexander Nicoll**
Director of Editorial, IISS
- Speakers: **Col (retd) Andrew Budd**
Staff Officer, Defence Policy and Plans, Smart Defence Direct Support
Team, NATO
- Dr Claudia Major**
Deputy Head of Research Division International Security, Stiftung
Wissenschaft und Politik/German Institute for International and Security
Affairs
- Dr Andrew James**
Senior Lecturer, Manchester Business School
- 12:30 – 13:30 **Lunch**

13:30 – 14:30 **Case study: Air transport**

Chair: **Dr Bastian Giegerich**
Senior Researcher, Bundeswehr Institute of Social Sciences; Consulting Senior Fellow
for European Security, IISS

Speakers: **Col Jurgen van der Biezen**
Head of Ops Division, European Air Transport Command

Gunnar Borch
Programme Manager, NATO Airlift Management Programme

Philipp Gallhöfer
University of Cologne

Rapporteur: **Douglas Barrie**, Senior Fellow for Military Aerospace, IISS

14:30-15:30: **Case Study: Multinational Formations**

Chair: **Brigadier Ben Barry**
Senior Fellow for Land Warfare, IISS

Speakers: **Col Michiel Dulfer**
Colonel (GS), 1 (GE/ NL) Corps, Special Staff Officer to COM 1 GNC

Dr Christian Mölling
International Security Division, Stiftung Wissenschaft und Politik/German
Institute for International and Security Affairs

Rapporteur: **James Hackett**, Editor of *The Military Balance*, IISS

15:30 – 15:45 **Coffee Break**

15:45 – 16:45 **Case Study: Franco-British Defence Cooperation**

Chair: **Alexander Nicoll**
Director of Editorial, IISS

Speakers: **Robert Regan**
Head of International Policy (France), Ministry of Defence

Dr Rachel Utley
Lecturer in International History, University of Leeds

Rapporteur: **Christian Le Mière**, Research Fellow for Naval Forces and Maritime Security, IISS

16:45 – 17:00 **Closing Remarks**

